Ramah in the Rockies
Our Roadmap to Summer 2021

PREFACE

Ramah in the Rockies will open its doors during summer 2021 for in-person programming, understanding that many of our campers will be vaccinated. We will meet and exceed all Federal and local guidelines for preventing, identifying and limiting spread of COVID-19 in our community.

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Spring is in the air, and we are counting down the days until we welcome our first campers. We are delighted that all our staff and many of our campers will be fully vaccinated. We encourage all eligible campers to get vaccinated as soon as possible, even if it means arriving at camp with only the first in a two shot series. Vaccinations will help us run a better summer program!

A team of medical and public health professionals and our year round staff continue to monitor guidance from the [CDC about summer camps](https://www.cdc.gov/coronavirus/2019-ncov/index.html) (last updated 4/24) recommendations from [The American Camping Association (ACA)](https://www.camping.org) (last updated 4/16), as well as the rules and regulations put out by [Jefferson County Health Department](https://www.jeffco.us/departments/health) (last updated 4/22) and the [Colorado Department of Human Services](https://www.colorado.gov/pacific/dhs) (last updated 4/16) for child care facilities, under whose license we operate. We are committed to meeting and exceeding all local guidance while taking into account best practices of running a camp facility as published by the ACA and the CDC.

WHAT YOU WILL FIND IN THIS DOCUMENT
This document is dynamic, posted on our website, for all to see our latest thinking and plans. It is a snapshot of our thinking based on the regulations and guidance today. We expect to have additional guidance most weeks between now and August. We outline our core assumptions and various operating procedures below including sections about community structure, health & safety, travel, program, food service, facility, and communication strategies.

Six Word Overview
Keep COVID out. Contain COVID spread.
THE TWO-MINUTE OVERVIEW
Camp will remain a laboratory for joyful Jewish living and learning. In an effort to keep our community safe and to mitigate the spread of COVID our program will need to be slightly altered. Campers will likely need to follow responsible physical distancing and masking before arrival at camp and bring with them documentation of a negative COVID test too before stepping foot on the Chava. This applies to ALL campers, regardless of vaccination status. Our camp will operate as a “bubble” with limited ins/outs of campers, guests, and staff.

On opening day, campers and staff will be placed into cohorts, to eat, do activities, pray and learn together. This will help our medical team mitigate spread should COVID appear. Our entire community will undergo regular health checks, receive COVID tests, and be asked to use NPIs (non-pharmaceutical interventions) whenever possible, like mask wearing, distancing, and being outdoors. We will be able to offer most of our core programming like rock climbing, mountain biking, archery, arts, and more as well as our premiere masa (backcountry) trips. These activities will be structured in a way to allow for distancing, remain outdoors, and allow for mask wearing. Large camp gatherings will need to be limited in the initial week of a session, and only happen outdoors. We know that remaining flexible with our planning will be key to running this summer.

While camp will be different in some ways, in many ways camp will still be the same; our beautiful 360-acre mountain ranch, canvas platform tents and medurot (camp fires), creating friendships that last a lifetime, inspiring the next generation of Jewish leaders, and creating an appreciation for the natural world will remain core to who we are at Ramah in the Rockies.

WE ARE ALL IN THIS TOGETHER
Finally, we appreciate your trust and your patience. We are asking parents, campers, and staff to buy into our safety protocol that ensures the greatest level of success this summer. We recognize that the protocols before and during the summer may be beyond what you do in your ordinary life now regarding COVID-19. However, as a licensed childcare facility and residential overnight camp, bringing together campers and staff from around the world, we need to remain strict, erring on the side of extreme caution, especially in our pre-camp protocols, meeting and sometimes exceeding changing guidelines.

We sit here imagining the feeling of opening day in a few short weeks. We imagine giving your child a joyfully Jewish experience next summer, and we all know that what our kids need and deserve most of all right now is camp! Please do not hesitate to reach out, connect with us if you have any questions or just to say hi too.

With gratitude,
The Ramah in the Rockies team

What are some things you would like us to address in a future update? What comments and/or suggestions do you have about our current draft-plan?  
Click here to SUBMIT A QUESTION
CORE ASSUMPTIONS

Our Roadmap to Summer 2021
First, we start with our core assumptions and recognize that if any of these things change even in the final weeks of pre-summer planning. Our operating principles will likely need to change alongside these common understandings:

1. **Regulators will allow us to operate** - As a licensed child-care facility in the state of Colorado and accredited by the American Camping Association, Ramah in the Rockies adheres to the regulations of numerous local, state, and federal agencies and several national programmatic partners too. We maintain close working relationships with five core policy makers - The Jefferson County Health Department (JeffCo), Colorado Department of Public Health and Environment (CDPHE), National Ramah Commission (NRC), Foundation for Jewish Camp (FJC), and American Camping Association (ACA).

2. **Vaccines are widely available for children for children 12+ and 50%+ of our campers will be immunized before coming to camp**
   We encourage all who are eligible to vaccinate their children. All staff will be vaccinated to work at camp. We are not (yet) requiring COVID vaccinations for campers, and assume that more than half our older campers will be fully vaccinated, and many more partially vaccinated.

3. **Coronavirus (COVID-19) will be present in our communities and at camp** - We must operate under the assumption that COVID-19 will still be present in the communities we serve across the world AND that COVID-19 could potentially be present in our camp community too. Our goal is to develop the right protocols for pre-camp screening, onsite testing, cohort based programming to prevent large-scale spread, and an ability to handle any cases should one appear. This is not a one-size-fits all approach, but instead should be viewed as a multi-layered system to keep our entire community safe.

4. **Masking in communities outside of camp will not be widespread.**
   The CDC’s new masking guidelines means that most Americans are on an honor system, whereby vaccinated individuals do not need to mask, while unvaccinated individuals are still encouraged to mask under most circumstances when in close
contact with others. We assume that masking will continue to be widespread in congregate living facilities (like camps) and on public transportation.

5. **Testing is readily available** - We are operating under the assumption that PCR testing is readily accessible to families and that we have the ability to test our community at camp using both rapid and PCR tests.

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**COMMUNITY STRUCTURE**

**Our Roadmap to Summer 2021**

Based on recommendations from successful camps and communal settings that did operate during summer 2020, we plan to operate mainly as a closed system with most of our community separated into smaller cohorts. Limiting the ins/outs of staff, vendors, and guests can help prevent COVID-19 and the potential spread beyond a small cohort should campers or staff contract COVID-19 while in route to camp or after arrival.

We imagine that each ohel will be defined as a cohort, but cohorts may be as large as a few tents. The cohorts will do activities together, pray and learn together, eat together, and share indoor spaces only with their cohort. After an initial period and only when deemed safe by our medical team, cohorts, and individuals from separate cohorts, may interact for the remaining time in the session. Any interaction between cohorts will require the NPIs of masks, outdoors, and distance.

Campers and staff should expect to be primarily with their cohort for organized activities during each session. We also recognize most actions fall on a spectrum. For example, eating may only be done by cohort, but sitting outside during an art chug may be possible with multiple cohorts. We are still evaluating how a cohort that is fully vaccinated, or mainly vaccinated, could act differently. We plan to continually review our cohort structure and make updates about which activities should be done by cohort only and which activities can be done on this spectrum. When cohorts or individuals need to interact with people outside their cohort, they should expect to do so with at least two of the following NPIs (non-pharmaceutical interventions), and all three when possible: mask wearing, distancing, being outdoors.

We anticipate needing to find a balance between operating in a safe medical fashion, in concert with the latest guidance from the CDC and the American Camping Association, and adhering to regulations set forth by the Jefferson County Health
Department and the Colorado Department of Human Services. Maintaining cohorts and separation between cohorts will allow us to quickly contain and limit the spread of COVID-19 this summer. Under current county guidelines, the presence of COVID-19 in one cohort means that we can isolate one group and not close camp entirely. For example, from a medical perspective, two campers, from different cohorts, operating with all three NPIs in place pose almost no risk of passing COVID-19 between them in the initial days of camp. However, the current Jefferson County guidelines imply that if Camper A tests positive for COVID-19, then anyone who has been within 6 feet of her, even outside and masked, would then need to also enter quarantine. Additionally, all of Camper B's contacts would also need to enter quarantine. While we certainly hope these regulations will be updated prior to the opening of camp, we will adhere to all county regulations at a minimum. (There are significant ambiguities in their regulations about how they will treat vaccinated campers within a cohort who are in close contact with a person who tests positive for COVID).

Here are some more key details:

Key Groupings
1. Cohorts with campers and staff - Most campers and staff will be placed into small cohorts of campers and staff during each session
2. Chuggim Staff - These staff members may interact with multiple cohorts to run our various activity areas but do so in a physically distance manner, outside when possible, and always while wearing a mask
3. Senior Staff - Our directors and senior staff will need to interact with multiple cohorts on a regular basis but do so in a physically distance manner, outside when possible, and always while wearing a mask
4. Medical Staff - Our medical team will need to interact with multiple cohorts on a regular basis but do so outside when possible and always while wearing a appropriate medical PPE
5. Kitchen and Support Staff - These staff members will work behind the scenes to keep our facility clean and prepare the food, with limited interactions with any cohorts; all kitchen and support staff should expect to wear mask, eye protection, and gloves while working

Cohorts with Physical Distancing
1. All members of a cohort will primarily interact with their cohort for programming, meals, or living, this includes cohort staff as well
2. After the initial strict-coherthing period, cohort staff may interact with staff and campers from other cohorts if everyone is masked, and outdoors. This includes during staff time off
3. Guidelines for free time are still under development, pending guidance from Jefferson County and the State of Colorado. We anticipate that during the initial
strict cohorting period, campers will be limited to interacting with campers & staff from their cohort during free time. After the initial strict cohorting period, campers may interact with campers from other cohorts provided everyone is masked and outside. Campers may not enter tents other than their own. Campers must be masked throughout free-time except in their own ohel.

4. Essential staff who must interact with multiple cohorts (i.e. directors / senior staff) will do so outside or in well ventilated areas, wearing masks, and maintaining physical distance (The only exception is medical staff who may need to interact with campers and staff in close proximity, but will do so with PPE including N-95 masks, eye protection and gloves)

5. If no COVID-19 cases arise after onsite testing, or cases are appropriately quarantined and the camp medical staff feel it safe to do so, cohorts may gather together outside or participate in activities together while continuing to physical distance and wear masks

**Guests and visiting Educators / Rabbis**

1. In general, camp will be treated as a “bubble” with a primarily closed community to ensure the safety of campers and staff
2. Short-term overnight guests (i.e one shabbat) will not be allowed in order to maintain our camp “bubble,”
3. Educators and Rabbis may be able to join our community on opening day, only if they agree to abide by our “Pre-camp Requirements” listed in the Health & Safety section and are able to stay at camp for (2) to (4) weeks*
4. Visiting educators and staff will likely only be able to join during our “A” sessions
5. Year-round staff who do not traditionally live on site during the summer but need to visit for camp business may be able do so as well while following appropriate protocols

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**HEALTH & SAFETY**

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**Our Roadmap to Summer 2021**
We are evaluating a few options to give us the best chance at not introducing COVID-19 into our camp community.

**Pre-camp Requirements** -- Every parent/guardian AND camper sending their child/coming to camp must read and sign this document.
We are all in this together. The behavior of camp families before camp will contribute to our success or failure during camp this summer. We are requiring families to adhere to a set of behavior guidelines before camp, because ultimately, what families do in the two weeks before camp impacts how successful we will be in keeping COVID out of camp. The requirements are guided by the CDC guidelines. We are requiring all families to sign a form agreeing to these guidelines.

In the 14 days before camp, campers and staff must:
1. Practice good hand washing frequently.
2. Wear a well fitting mask that covers both nose and mouth **anytime** you are interacting with individuals outside of your immediate household. This includes both indoors and outdoors.
3. We strongly discourage campers & staff from attending any large gatherings, outdoors or indoors, even if everyone at the gathering will be masked.
4. Campers may attend school or day camp in the two weeks prior to camp if the program requires universal indoor masking from all participants and campers attending Ramah will be masked indoors/outdoors. Campers may not participate in school or camp programs where they are not masked at all times (vaccinated or not).
5. Campers attending Ramah in the Rockies immediately after spending time at another overnight camp should be in touch with Rabbi Eliav directly to discuss the protocols of the other camp.

**Pre-camp Testing**
We are requiring all campers complete two (2) molecular PCR COVID tests in the 14 days prior to camp.
1. Campers must have one (1) molecular PCR COVID test taken 10-14 days prior to arrival at camp.
   a. Session I - Test taken anytime June 3 - 6
   b. Session II - Test taken anytime July 5 - 8
2. Campers must have one (1) molecular PCR COVID test no more than 72 hours before arrival to camp. Campers must have a negative result on this test to arrive at camp.
   a. Session I - Test taken no earlier than Monday June 14
   b. Session II - Test taken no earlier than Friday July 16
3. We ask that campers who receive a positive test at any point within two-weeks of arrival contact us immediately, and that individuals without a confirmed negative test do NOT board airplanes or drive to camp
4. If any members of your household have any COVID like symptoms in the five days before camp, please let us know.
Campers without negative COVID test results, 0-72 hours before arriving at camp (unless they have proof of COVID 13+ days out), WILL NOT BE ALLOWED TO ATTEND CAMP. No late arrivals to camp will be allowed this summer.

Please do not put your child’s summer experience, and those of others in our community, at risk by engaging in risky activities before camp.

Arrival Week and Ongoing Monitoring
1. Campers will receive an antigen COVID test on the fourth day after arrival. A child with a positive result will be isolated, and given a PCR test. Results of this test should be back 24-48 hours later. Close contacts of the isolated person (to be determined by Jefferson County Health Department) will enter quarantine according to CDPHE protocols.
2. All campers will continue to participate in regular weekly screening tests throughout the summer.
3. All campers and staff will have common symptom checks throughout the summer.
4. With further guidance, we might exclude asymptomatic vaccinated campers from this testing protocol.

Face Coverings for Campers & Non-medical Staff
1. All campers and staff will wear masks throughout the duration of camp, except when in one’s personal living quarters, during meals, or in activities only with their cohort.
2. As of this writing, there will be no difference in mask protocols at camp between vaccinated and unvaccinated individuals.
3. Anyone required to leave property for camp-related business, or a camper visiting a healthcare clinic MUST wear a mask.

Preventing Spread at Camp
1. All camper cohorts will have individual first aid kits to avoid as many trips to the Health Center as possible
2. When possible, medical staff will examine campers for non-COVID related needs outside
3. Any camper or staff presenting COVID-like symptoms or who tests positive will be immediately isolated from the rest of the community. Campers and staff who were in contact with this person will be monitored for symptoms and tested according to the Guidelines set forth by JeffCo and CDPHE.
4. Camp medical staff will work closely with JeffCo and CDPHE to manage any positive cases or outbreaks
5. We recognize the idea of isolation or quarantine for any campers or staff might seem scary, annoying, frustrating, etc; we commit that anyone required to isolate or quarantine will still have the opportunity to experience the magic of camp, just
likely in a modified way. This might mean access to board games, a small outdoor gathering space specifically for isolated campers, or additional art projects.

Positive or Suspected Cases - Isolation and Quarantine
Regardless of a test pending or positive, campers requiring further medical care or evaluation will be taken to a Hospital Colorado. The decision to present to a hospital will be at the discretion of the responsible physician at camp. As there are a variety of symptoms, related and unrelated to COVID-19, that require evaluation and treatment outside of the scope of the camp infirmary, it is not possible to list signs or symptoms that would indicate transport to a medical facility.

1. If a camper or staff member presents symptoms of COVID-19 that are not severe enough to warrant hospital care, they will be isolated in the mirpa’ah complex until their test results are returned.
2. If a camper or staff tests positive for COVID-19, they will be isolated, and be supervised in the Mirpa'ah by our medical staff. They can be readmitted to the camp community in accordance with JeffCO and CDPHE guidelines (which continue to evolve).
   a. Campers who are within 2 weeks of their session end date, who have a confirmed positive PCR case, should be picked up by a parent or guardian (either at camp or from a meeting place in Denver) within approx. 48 hours of parent notification.
   b. Campers who have more than 14 days remaining in their camp session will be allowed to continue isolation at camp, and will have the opportunity to re-join their ohel after their isolation period has ended.
3. Campers and staff who were exposed to a positive case will be quarantined together in the Ramah Valley Cabent area, according to JeffCO and CDPHE guidelines. This area will have it’s own sleeping, toilet, shower, and dining facilities. (Local & State health department guidelines will determine which close contacts must quarantine and for how long).
   a. All persons exposed to a positive case will receive ongoing monitoring and testing according to JeffCO and CDPHE regulations.
   b. Campers and staff will continue with camp-style activities while in the quarantine period. Since the whole cohort of staff and campers will be quarantined together, they will be able to continue doing camp activities while in Ramah Valley. This will include art projects, capture the flag in Ramah Valley, hikes, and more.
TRAVEL

Our Roadmap to Summer 2021

Arrival to Camp
Camp families will have two options for arrival to camp, either via Denver International Airport or by private vehicle, we will NOT be running a local shuttle from the Hebrew Educational Alliance (HEA) in Denver for arrival to camp this year:

1. Families traveling to camp via a private vehicle will be allowed to drop campers off but will not be allowed to enter camper tents, tour camp, or eat in the dining pavilion as usual
2. In order to limit our staff exposure and time inside the airport, Ramah staff will only meet specific designated Southwest flights.
3. Upon arrival, campers will collect their bags and wait outside near the Westin Hotel Promenade (outside with rain/shade covering) instead of inside the airport by baggage claim prior to loading onto buses up to camp
4. Campers and staff will be masked at all times (even when outside), and staff who need to enter the airport will also wear eye protection
5. Campers may fly on any airline and any flight arriving into Denver before 12pm Mountain Time, however, those campers not on a Ramah designated flight will be asked to collect their baggage on their own and get themselves to the Westin Hotel Promenade outside to meet Ramah staff
6. Local families may drop off campers at Denver International Airport near the Westin Hotel Promenade
7. Campers and staff will travel to camp in school buses, sitting one camper per row with open windows, to maximize physical distancing and ventilation. Siblings may sit next to each other on the bus to camp.
8. Campers will be asked to show paper evidence of a negative COVID test within 72 hours prior to getting on the bus too

Departure from Camp
At the end of each session, families will have three options for transportation home from camp:

1. Families may pick up their children from camp. Parents/Guardians are welcome to tour camp on the final day of each session with a face covering on but may not
enter any buildings or eat meals with the community; there will also be bathrooms designated for guests
2. Camp will provide shuttle service to the Hebrew Educational Alliance on the final day of camp, arriving around 10:00am
3. Camp will provide transportation to the airport in three waves; waves will arrive at the airport by 8:30am, 9:30am and 11:00am
4. Parents can meet campers at the airport outside near the Westin Hotel Promenade or staff can check campers into any Southwest flight that departs before 2:00pm
5. Staff can not check in campers to flights on other airlines
6. For non-Southwest airline flights, a camper must be at least 14 yrs of age, AND able to check in themselves or a parent/guardian must be present to meet the camper
7. Staff will walk children to their SWA gates for all flights leaving between 10:00am and 2:00pm

**Ta’am Ramah Transportation**
1. All Ta’am Ramah campers must meet the bus at HEA for transportation to camp. Families are not allowed to drop off campers at camp for Ta’am Ramah. There will be no airport pickup for Ta’am Ramah.
2. Families are welcome to pickup at camp or at HEA at the conclusion of Ta’am Ramah.

**Factual Flying**
1. Wearing face masks along with other onboard measures can reduce the risk of infection from respiratory particles to less than 1% (*Harvard University, “Face Mask Use in Air Travel”*)
2. Forward facing seats create a barrier to transmission (*Boeing & University of Arizona research*)
3. HEPA filters remove 99.99% of aerosol particles cabin-wide (*United States Transportation Command*)
4. Air is exchanged 20-30 times per hour onboard (*Boeing, University of Arizona and the National Center for Biotechnology Information*)
5. Filters can capture particles 10 times smaller than the COVID-19 virus (*Boeing, University of Arizona and the National Center for Biotechnology Information*)
Camp-wide Activities
1. During the initial weeks of camp, it is likely that limited camp-wide activities will take place.
2. During the first week of camp, we will have kabbalat shabbat in Ramah Valley with appropriate physical distance between each cohort, and will all campers & staff masked.
3. After the initial strict cohorting time, or when deemed safe by our medical team, cohorts will be able to gather for shared activities, davening, and camp-wide programs, still while maintaining physical distance and wearing masks.

Base Camp Activities (Chuggim)
1. Chug staff will be required to wear a mask at all times and maintain as much distance as possible throughout the program.
2. We anticipate being able to run all of our traditional chuggim this summer. In some program areas, activities may be altered to remove any indoor time (ex. Not working in the farm kitchen), and to increase ability for social distancing.
3. For the first two weeks of the session, we anticipate that all campers (including Solelim, Bogrim, & Sayarim) will rotate through activities with their ohel, accompanied by a counselor from their ohel. Once it is deemed safe, we may transition to allowing mixed ohel, choice based chuggim for our older campers. If we transition to choice based chuggim, groups will be by Edah. (ie, no mixed Solelim/Bogrim chuggim).
4. Chug Staff will likely not be assigned a specific cohort and will interact with campers from multiple cohorts, and so these staff will need to be extra careful when interacting with campers and staff.

Masa’ot (Excursions)
1. We plan to run Masa’ot this summer but we also know we will need to rely more on backpacking this summer and less on “front country or car-camping” sites.
2. In order to maintain our “bubble,” we will use any outfitters this summer, and so rafting, kayaking and farming trips will not run.
3. During the first two weeks, Masa’ot will be completed by Cohort (ohel) only and within a reasonable driving distance to camp. Masa’ot during the ‘A’ Session will be shortened by one day. (i.e. Bogrim - JOLI 4 days, Sollelim 3 days, Ilanot & Metaylim 2 days).
4. First session Massaot will be one day shorter than usual to allow for any needed PCR tests to return after the first round of antigen tests.
5. During the second two weeks, we hope to offer choice based Masa’ot with mixed cohort (though single edah) groups for our Solelim, Bogrim, and Sayarim chalutzim.
6. While driving, groups should keep their windows down to increase air-flow, all passengers must continue to wear their mask, and will not be allowed to stop at the store or interact with any person outside their group.
7. Like always, Masa leaders will be encouraged to limit any interactions with strangers on the trail and wear masks when passing other groups on the trail.
8. In addition to Dr. Bronner's soap, all groups will bring hand sanitizer which will be used in addition to soap after bathroom usage & before cooking.

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**FOOD SERVICE**

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**Our Roadmap to Summer 2021**

**Eating by Cohorts**
1. Campers and staff will eat by cohorts for the duration of the summer, with limited interaction with the kitchen staff.
2. Fortunately, our new dining pavilion will give us extra flexibility to spread groups out and eat by cohorts in a safe manner.
3. Chalutzim will sit by cohort, with 6-12 feet of distance between tables. We will be spread out across 3 dining spaces.
4. We will not have camper ‘meltzarim’ this summer - staff will be the only ones allowed to get up and get refills for the tables during meals.
5. Because “family style” meals are prohibited by Jefferson County this summer at residential camps, each table will have their own dedicated cart with ‘Buffet’ style serving, served by the counselor. Each table will have their own dedicated Birkat Hamazon Cards.

**Menu Updates**
1. Our core menu will remain the same with goal of “lifting the veil” on where food originates and introducing our community to a wide variety of predominantly vegetarian cuisine.
2. Our kitchen team may introduce more “grab n’ go” options to increase the ease of eating outside (i.e. muffins for breakfast, pre-made sandwiches for lunch, etc).
3. During each session, campers may experience more meals outside, around a campfire, similar to masa food but at our base camp.
4. Food service may switch from family style to buffet style served by a dedicated cohort staff member with appropriate face covering, eye protection, and gloves.
5. We will have more limited salad bars and hot bars with a dedicated server since we will not be able to have people stand up and walk to the center of the dining hall as we have in the past.
Our Roadmap to Summer 2021

Our 360-acre campus is well-suited to encourage outdoor gatherings and physically distanced activities. Our walled-canvas platform tents where campers and staff sleep have good ventilation, many of our bathrooms are open-air with high ceilings and our programming pavilion tents open to the great outdoors as well. We are uniquely positioned in this regard and we see this as a great advantage as we face the challenges of COVID-19.

Sleeping and Bathroom Facilities
1. Campers and staff will continue to sleep in walled-canvas platform tents with open windows for good ventilation.
2. Camper tents may have limited capacity depending on regulations and square footage requirements; our current projection is ~10 campers per tent with 2 staff, which is about 75% fire code capacity
3. Campers and staff will be required to sleep head to toe per usual and bunk beds will be spaced further apart than normal
4. In general, hand washing will be required before and after meals and emphasized throughout the day, plus hand sanitizer will be readily available too
5. Cohorts will not have dedicated bathrooms, however, we may assign dedicated shower or tooth-brushing time to minimize crowding at the bathhouse.
6. Extra portable bathroom trailers will be brought in if necessary to ensure the proper separation of cohorts

Cohort Programming Space
1. Each Edah will be assigned a specific pavilion tent for davening, learning, and group activities and cohorts will only use their assigned pavilion tent

Camp-wide Cleaning
1. Per usual, a dedicated group of staff will be assigned to daily cleaning, trash removal, and sanitizing of all spaces throughout camp on a regular rotation
2. All bathrooms in use will be cleaned and sanitized daily
3. All program areas will be cleaned and sanitized regularly
COMMUNICATION STRATEGIES

Our Roadmap to Summer 2021

We know that communication is critical to all that we do. It's core to who we are in an effort to provide excellent customer service from inquiry, to registration, to arrival and departure of campers, to follow up after the summer. Summer 2021 will be no exception and here are some of our initial communication strategies.

1. Parents will be kept well informed throughout each session about COVID testing, isolation and quarantine measures if required, as well as the “normal stuff” too like photos and shabbat blogs; parents should expect weekly emails at a minimum
2. If a camper or staff tests positive for COVID while in our care, we will notify all parents with campers in the impacted ohel (tent) via email and identify the specific measures we are taking to address the situation
3. We are in the process of creating a COVID-19 dashboard, which will contain data on COVID tests administered at camp and any cases. This will be available on our website and updated on a regular basis.
4. Every summer, if a camper needs to be kept overnight in the Mirpa’ah (Health Center), we notify the parents and this summer will be no different
5. Every summer we have a parent liaison in the office ready to take calls and emails to ensure every question is answered in a timely manner and we plan to continue this for Summer 2021
PRE CAMP REQUIREMENTS FORM

Our family agrees that *bruit* (health) is the number one priority for Ramah in the Rockies this summer. We pledge that for the two weeks prior to arriving at Camp, our family will mitigate our risk of COVID-19 exposure to ensure that our *chalutzim* (campers) can have a safe and successful summer. We understand that no environment is risk-free but that the protocols in place are meant to protect our *chalutzim* and *tzevet* (staff) and ensure Camp can operate.

*Please check all items and sign below. This form should be signed by both a parent/guardian and the camper.*

- ☐ In the two weeks prior to camp, we will refrain from unnecessary travel and social engagements that could increase the possibility of being exposed to, or contracting, COVID-19 to protect the Camp community.
- ☐ In the two weeks prior to camp, all members of our household, including those vaccinated against COVID-19, will wear a mask anytime we interact with individuals outside of our household. This includes indoor and outdoor interactions.
- ☐ We understand that we are required to show proof of a PCR test taken 10-14 days before camp and submit the test results to camp. We will upload results to www.covidramah.com
- ☐ We understand that we are required to show proof of a negative PCR test taken no more than 72 hours before arrival at camp and will submit the results before departing for camp. We will upload results to www.covidramah.com

Camp is a partnership between families and the professional team. We pledge as a household to be an equal partner in protecting the Ramah in the Rockies community by doing our part to arrive at camp healthy and without exposure to COVID-19.

Parent/Guardian Signature:____________________________________ Date:______________

Camper Signature:_____________________________________________ Date:______________

Required Testing Dates:

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<th>&lt;72 Hours Prior</th>
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